



## RISK, AUDIT AND PERFORMANCE COMMITTEE

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<b>Date of Meeting</b>	3 <sup>rd</sup> November 2020
<b>Report Title</b>	Asset Management Strategic Statement
<b>Report Number</b>	HSCP20.055
<b>Lead Officers</b>	Alex Stephen, Chief Finance Officer
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<b>Consultation Checklist Completed</b>	Yes
<b>Directions Required</b>	No
<b>Appendices</b>	Appendix A: Asset Management Strategic Statement

### 1. Purpose of the Report

The purpose of this report is to submit Aberdeen City Health and Social Care Partnership's Asset Management Strategic Statement for noting which completes the outstanding recommendation from the 2017 Internal Audit AC1724 on Post Integration Review.

### 2. Recommendations

2.1. It is recommended that the Risk, Audit and Performance Committee:

- a) Note the Aberdeen City Health and Social Care Partnership's Asset Management Strategic Statement and the fact that this represents completion of the final recommendation the 2017 Internal Audit AC1724 on Post Integration Review.



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### 3. Summary of Key Information

#### Background

- 3.1. Internal Audit AC1724 on Post Integration Review was undertaken in 2017. The objective of this audit was to provide assurance over whether integration objectives were on line to be achieved.
- 3.2. 2.3.7 of the audit states “There is no capital plan for the IJB at present: input is instead provided to the Partners’ capital planning processes. The IJB needs to determine the asset requirements to support the Strategic Plan and will need to identify and seek to incorporate any major changes to existing programmes at an early stage, as lead times for delivery could be significant. The recommendation was that “The IJB should develop an asset management strategy”.
- 3.3. The development of an Asset Management Strategy has been delayed over the years due to capacity issues and prioritisation of work. Upon reflection, 3 years after the audit, the IJB does not need an Asset Management Strategy as it is not responsible for assets. Our strategic planning approach is that there is only one strategy for the IJB and that is the Strategic Plan. We are on the verge of beginning consultations for the refresh of the current Strategic Plan and asset management will be considered as part of that.
- 3.4. In the meantime, what has been developed is an Asset Management Strategic Statement which describes how Aberdeen City Health and Social Care Partnership (ACHSCP) influences the Asset Management Strategies of its statutory partners i.e. Aberdeen City Council (ACC) and NHS Grampian (NHSG) and its wider partners such as commissioned social care providers.
- 3.5. The Asset Management Strategic Statement is contained in Appendix A to this report. Internal Audit colleagues have confirmed that the development of this closes off the final recommendation from Audit AC1724.

### 4. Implications for IJB

- 4.1. **Equalities** – one of the principles of the Asset Management Strategic Statement is accessibility to ensure there is equal access to buildings for all patients and clients.
- 4.2. **Fairer Scotland Duty** - There are no implications on our Fairer Scotland Duty as a direct result of the Asset Management Strategic Statement.



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- 4.3. **Financial** – all costs relating to asset management are met from within existing budgets. Asset rationalisation should contribute to delivery of our Medium-Term Financial Framework going forward.
- 4.4. **Workforce** – existing resource will deliver on the commitments within the Asset Management Strategic Statement.
- 4.5. **Legal** -There are no direct legal implications arising from the recommendations of this report.
- 4.6. **Other** - NA

### 5. Links to ACHSCP Strategic Plan

- 5.1. The Asset Management Strategic Statement supports service delivery to ultimately achieve the aims within our strategic plan. More specifically it links to the Enabler of “Modern and Adaptable Infrastructure”.

### 6. Management of Risk

#### 6.1. Identified risks(s)

There is a risk if we do not influence the planning and management of the assets we use to deliver services that these will not be fit for purpose or sustainable for the future.

#### 6.2. Link to risks on strategic or operational risk register:



The Asset Management Strategic Statement links to Risk 1 on the Strategic Risk Register “There is a risk that there is insufficient capacity in the market (or appropriate infrastructure in-house) to fulfil the IJB’s duties as outlined in the integration scheme. This includes commissioned services and general medical services”.

#### 6.3. How might the content of this report impact or mitigate these risks:

Ensuring that we deliver the actions noted in the Asset Management Strategy Statement will help ensure current assets are managed and used appropriately and also plan our need for assets in the future.



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Approvals	
	Sandra Macleod (Chief Officer)
	Alex Stephen (Chief Finance Officer)